

informa

2018

# Full Year Results

Combination & Creation

7 March 2019



[www.informa.com](http://www.informa.com)

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Stephen A. Carter

Group Chief Executive

# 2018 Combination & Creation

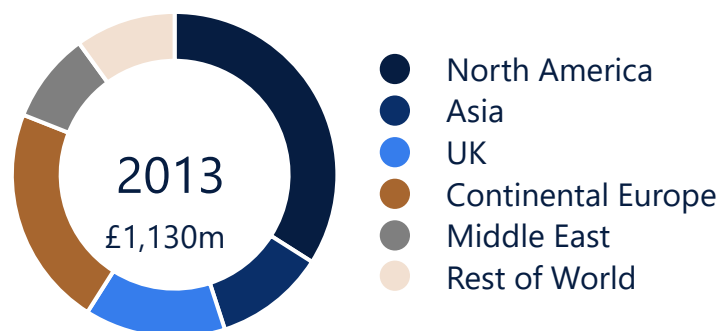


## The Informa Journey 2013-2018



## The Informa Journey 2013-2018

Revenue by region



Revenue by region



Revenue by type



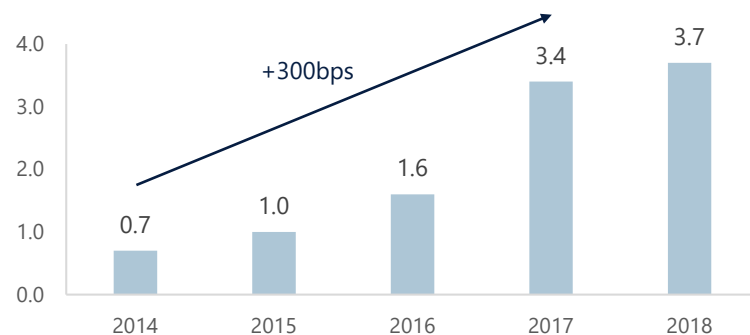
Revenue by type



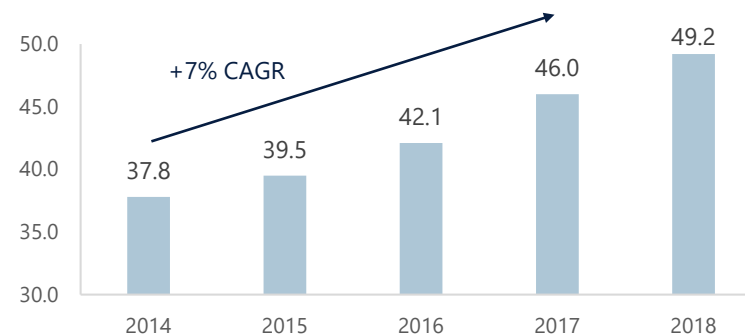
**PROGRESSIVE IMPROVEMENT IN MIX AND PREDICTABILITY**

## The Informa Journey 2013-2018

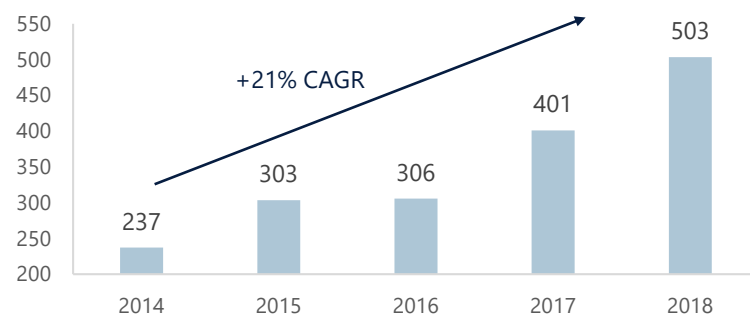
### Underlying revenue growth (%)



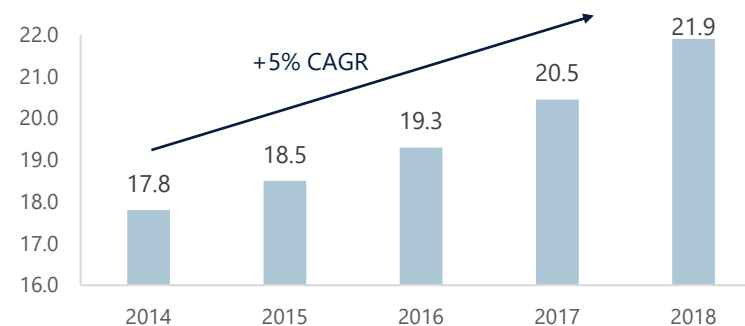
### Adjusted earnings per share (p)



### Free cash flow (£m)



### Dividends per share (p)



**FIFTH CONSECUTIVE YEAR OF GROWTH IN REVENUE, EARNINGS, CASHFLOW & DIVIDENDS**

## 2018: Combination & Creation

### Growth

Further improvement in underlying revenue growth +3.7%

### Performance

Underlying profit growth 2.3% and consistent Group margin

### Strong

Operating cash conversion 91%  
Free Cash Flow >£500m or >£600m pro-forma for a full year of UBM

### Depth

Addition of Hanley Wood, Penton and UBM creates Operating Strength and Industry Specialisation

### Robust

Balance sheet leverage 2.9x at year-end  
Underpinned by long-term flexible financing

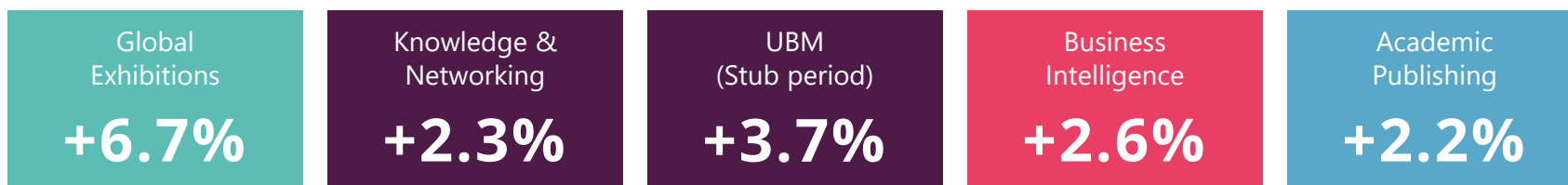
### Returns

Progressive dividends, +7%, growing in line with earnings

**DEPTH, SPECIALISATION AND CONTINUING GROWTH**

## 2018: Improving Financial Performance

### Underlying Revenue Growth



### Informa Group Growth



## AIP

## Accelerated Integration Plan: 12 month programme



AIP

## 12 Month Programme

Accelerated  
Integration  
Plan  
(AIP)AIP  
Operating  
Model &  
Verticals

- **Events-led and Information/content led B2B divisions**
- Reinforcement of verticals within divisions
- Changes to structure, alignment and incentives

AIP  
Leadership  
& Talent

- Best of both
- Refresh Group leadership team
- **Appointment of COO**
- Alignment to new operating model

AIP  
Progressive  
Portfolio  
Management

- Accelerate shift to verticals in content-led businesses
- Greater emphasis on markets with growth and returns
- **Sale of Life Sciences Media Brands Portfolio**
- Further £120m revenue potentially in scope

AIP  
Cost &  
Revenue  
Synergies

- **Cost synergies**
- Revenue opportunities
- Managing cost to achieve synergies

AIP  
Fashion  
GAP

- **3-year plan to return to growth**
- £10m+ investment into brands
- Support/refresh talent
- Target new growth segments
- Sales & Marketing excellence

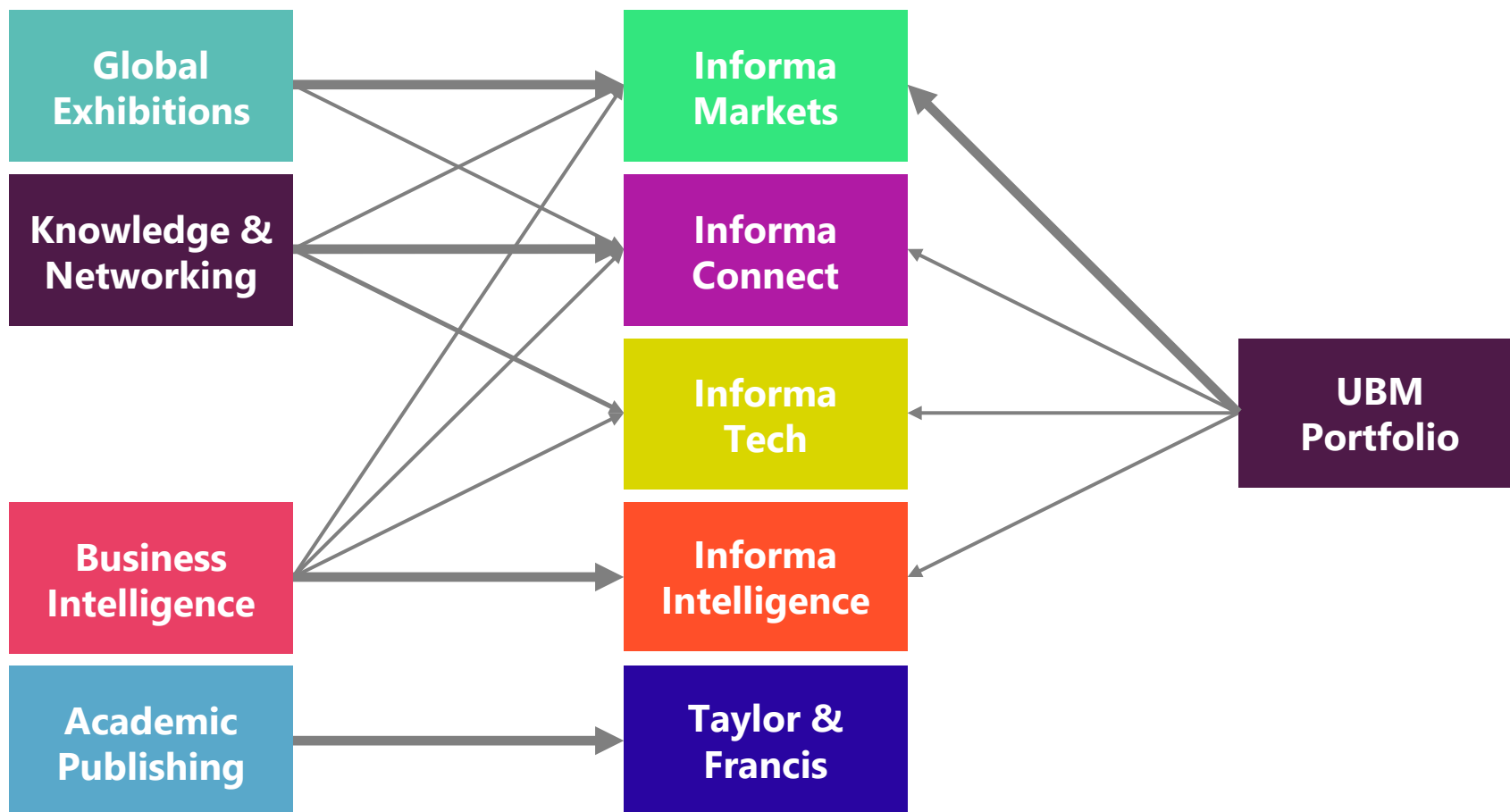
AIP  
Brand  
Value

- Brand strategy
- Product & vertical brands
- Informa corporate brand
- **Retire UBM brand by end of AIP**
- Effective transition programme

AIP

## Combining Businesses &amp; Brands

## New Informa Group



AIP

## New Operating Structure and Brands

## 2018 Annual Revenue



## New Informa Group\*



Gareth Wright

Group Finance Director

# 2018 Financial Delivery



## 2018 Full Year Results

**↑ 34.9%**

### Higher Reported Revenue

+34.9% to £2,369.5m  
(2017: £1,756.8m)

**+34.4%**

### Increased Adjusted Operating Profit

+34.4% to £732.1m (2017: £544.9m)

**↑ 7.1%**

### Enhanced Dividend Per Share

up 7.1% to 21.9p  
(2017: 20.45p)

**+3.7%**

### Improving Underlying Revenue Growth

+3.7% vs +3.4% underlying revenue growth in 2017

**↑ 7.0%**

### Growth in Adjusted Diluted EPS

+7.0% to 49.2p (2017: 46.0p)

**2.9x**

### Deleveraging Balance Sheet

Net debt/EBITDA 2.9x (2017: 2.5x)

**+25.5%**

### Strong Free Cash Flow

+25.5% to £503.2m  
(2017: £400.9m)

**IMPROVING FINANCIAL PERFORMANCE IN 2018**

## Growth In Revenue, Adjusted Profit And Earnings

|                                   | 2018<br>£m     | 2017<br>£m     |
|-----------------------------------|----------------|----------------|
| Revenue                           | 2,369.5        | 1,756.8        |
| <b>Adjusted Operating Profit</b>  | <b>732.1</b>   | 544.9          |
| Adjusted Operating Margin         | 30.9           | 31.0           |
| Net finance costs                 | (82.4)         | (59.1)         |
| <b>Adjusted profit before tax</b> | <b>649.7</b>   | <b>485.8</b>   |
| Adjusting items                   | (367.6)        | (217.6)        |
| <b>Reported Profit before tax</b> | <b>282.1</b>   | <b>268.2</b>   |
| <b>Adjusted tax charge</b>        | <b>(116.2)</b> | <b>(103.0)</b> |
| Effective tax rate                | 17.9           | 21.2           |
| <b>Adjusted profit</b>            | <b>533.5</b>   | <b>382.8</b>   |
| Minority interest                 | (13.7)         | (2.4)          |
| <b>Adjusted EPS (diluted)</b>     | <b>49.2</b>    | <b>46.0</b>    |
| <b>Dividends per share (p)</b>    | <b>21.90</b>   | <b>20.45</b>   |

### Improving Growth

- Higher underlying growth
- Reported growth impacted by currency

### Operating margin

- Currency impact
- Higher depreciation from capex flow-through

### Adjusting items

- Increased amortisation, acquisition and integration costs

### Decrease in effective tax rate

- Primarily due to US tax reforms

### Higher Minorities

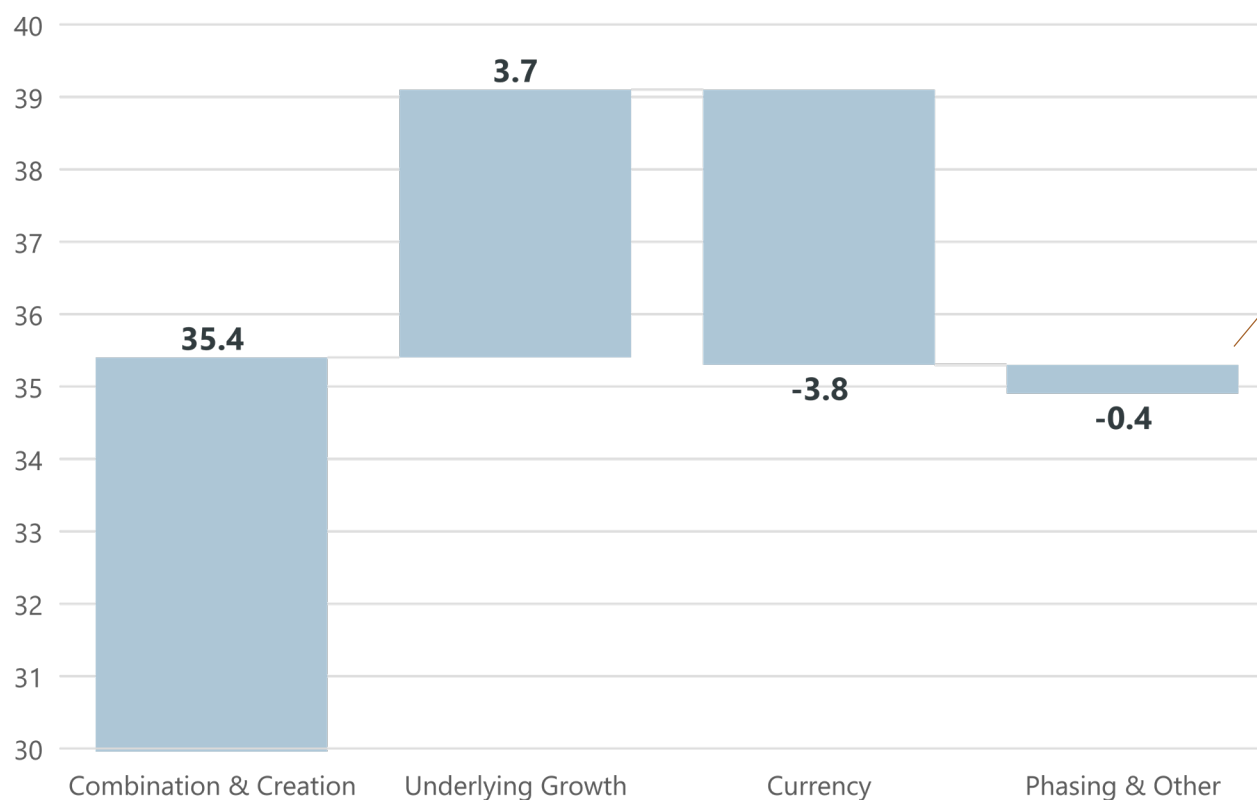
- Increased local partnerships

### Progressive Dividends

- Dividend growth in line with earnings: +7.1%

## Improving Underlying Revenue Growth & Combination

2018 Revenue Growth (%)



### Biennial Phasing

|               | Even<br>(2018) | Odd<br>(2019) |
|---------------|----------------|---------------|
| Revenue       | c.£75m         | c.£95m        |
| Adj OP Margin | c.30%          | c.40%         |

↑ +35%

Reported Growth

## Improving Underlying Revenue Growth & Combination

|                                  | 2018<br>£m     | 2017<br>£m     | Actual<br>% | Underlying<br>% |
|----------------------------------|----------------|----------------|-------------|-----------------|
| <b>Revenue</b>                   |                |                |             |                 |
| Global Exhibitions               | 575.8          | 560.4          | 2.7         | 6.7             |
| Academic Publishing              | 533.2          | 530.0          | 0.6         | 2.2             |
| Business Intelligence            | 385.6          | 383.4          | 0.6         | 2.6             |
| Knowledge & Networking           | 261.4          | 283.0          | -7.6        | 2.3             |
| UBM (stub period)                | 613.5          |                |             | 3.7             |
| <b>Group</b>                     | <b>2,369.5</b> | <b>1,756.8</b> | <b>34.9</b> | <b>3.7</b>      |
| <b>Adjusted Operating Profit</b> |                |                |             |                 |
| Global Exhibitions               | 200.1          | 201.4          | -0.6        | 6.0             |
| Academic Publishing              | 198.4          | 208.0          | -4.6        | 0.3             |
| Business Intelligence            | 91.1           | 91.6           | -0.5        | 0.9             |
| Knowledge & Networking           | 39.9           | 43.9           | -9.1        | -2.1            |
| UBM (stub period)                | 202.6          |                |             | 2.2             |
| <b>Group</b>                     | <b>732.1</b>   | <b>544.9</b>   | <b>34.4</b> | <b>2.3</b>      |
| <b>Operating Margins</b>         |                |                |             |                 |
| Global Exhibitions               | 34.8           | 35.9           |             |                 |
| Academic Publishing              | 37.2           | 39.2           |             |                 |
| Business Intelligence            | 23.6           | 23.9           |             |                 |
| Knowledge & Networking           | 15.3           | 15.5           |             |                 |
| UBM (stub period)                | 33.0           |                |             |                 |
| <b>Group</b>                     | <b>30.9</b>    | <b>31.0</b>    |             |                 |

### Global Exhibitions

- Continued strong growth, ahead of the Exhibitions market

### Academic Publishing

- Consistent underlying growth
- Books improvement

### Business Intelligence

- Further improvement in growth
- New business momentum

### Knowledge & Networking

- Further improvement in growth
- Increased focus and mix

### UBM Portfolio

- 12 month performance as expected at +2.8%
- 12 month performance Ex-Fashion +5%, Ex-Fashion & Life Sciences +6%

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## Spotlight on...

**1. Strong Growth In Free Cash Flow**

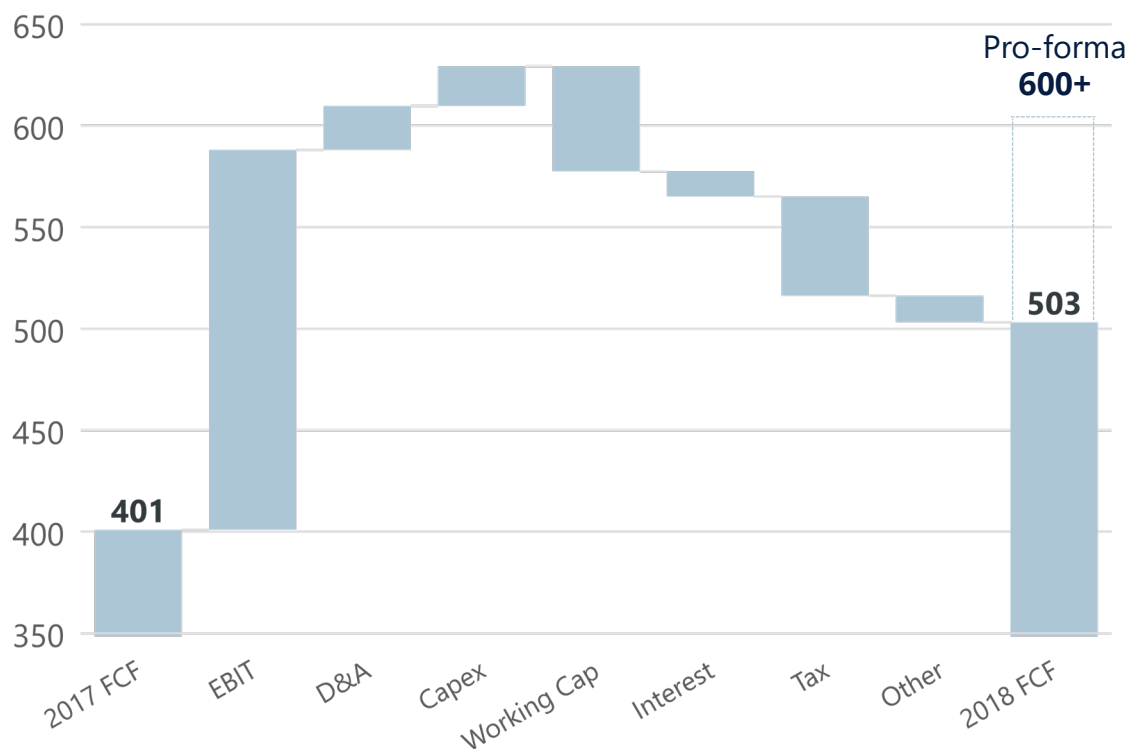
**2. Robust Balance Sheet Underpins Long-term Financing**

**3. Robust and Resilient Margins**

**4. Currency Mix For Enlarged Group**

**5. Minimal Impact from IFRS 16 Lease Accounting**

## 1. Strong Growth In Free Cash Flow



### Increased Free Cash Flow (£m)

- Strong profit growth
- 91% operating profit conversion
- Consistent investment for growth
- Higher Depreciation post GAP
- Pro-forma FCF of >£600m including a full year of UBM

↑ +26%

## 2. Robust Balance Sheet Underpins Long-term Financing

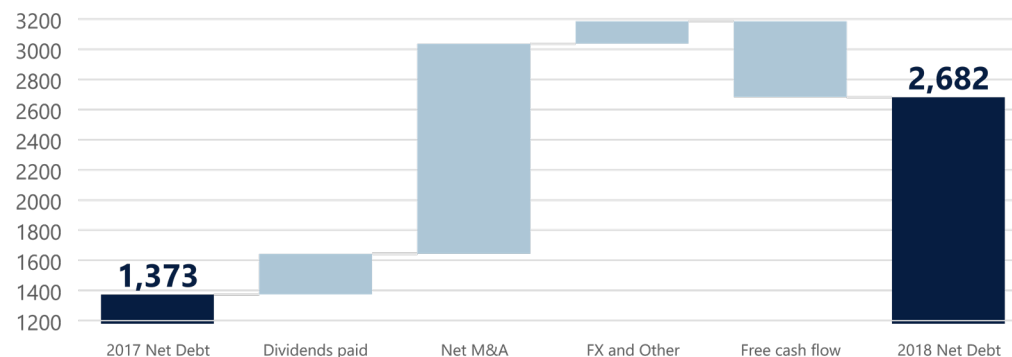
### Efficient balance sheet

- 2.9x covenant gearing at end December
- Balanced mix of funding sources

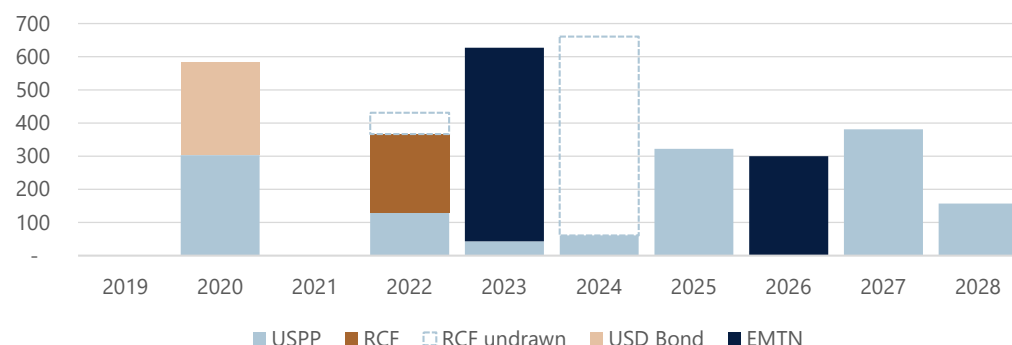
### Flexible financing

- RCF renegotiated Feb 2019
- Increased facility size to £900m
- Expanded syndicate reflecting geographic mix of enlarged group
- Improved terms providing greater flexibility
- Improved terms reducing Group's overall weighted average cost of debt to c.3.7%
- Extended overall Group maturity profile to average of 5.2 years
- 2020 maturities in November (Bond) and December (USPP)

### Uses of cash flow (£m)



### Pro-forma debt maturity as at 31 Dec 2018 (£m)



## SECURE AND FLEXIBLE LONG-TERM FUNDING PROFILE

### 3. Robust and Resilient Margins

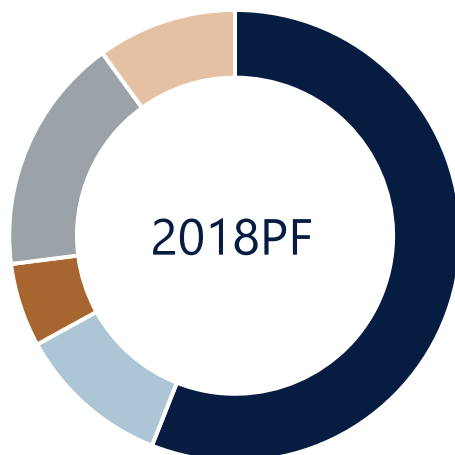
|                        | 2017 Adj. OP<br>Margin<br>% | FX<br>impact<br>% | Portfolio<br>impact<br>% | Growth, Mix &<br>Investment<br>impact<br>% | 2018 Adj. OP<br>Margin<br>% |
|------------------------|-----------------------------|-------------------|--------------------------|--------------------------------------------|-----------------------------|
| Global Exhibitions     | 35.9                        | -0.7              | 0.0                      | -0.4                                       | 34.8                        |
| Academic Publishing    | 39.2                        | -0.8              | -0.1                     | -1.1                                       | 37.2                        |
| Business Intelligence  | 23.9                        | -                 | +0.4                     | -0.7                                       | 23.6                        |
| Knowledge & Networking | 15.5                        | -0.1              | +1.1                     | -1.2                                       | 15.3                        |
| <b>Informa ex-UBM</b>  | <b>31.0</b>                 | <b>-0.5</b>       | <b>+0.4</b>              | <b>-0.7*</b>                               | <b>30.2</b>                 |
| UBM (stub period)      |                             |                   | 0.7                      |                                            | 33.0                        |
| <b>Informa Group</b>   | <b>31.0</b>                 | <b>-0.5</b>       | <b>+1.1</b>              | <b>-0.7*</b>                               | <b>30.9</b>                 |

\*Investment impact includes a £15m increase in Informa's Depreciation charge ex-UBM in 2018, a 0.9% impact on margin

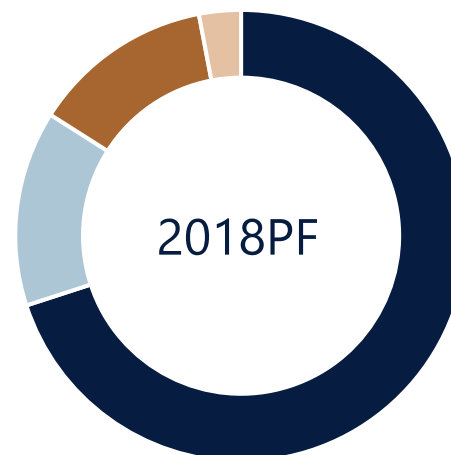
**CONSISTENT COMMITMENT TO MARGINS OVER 30%**

## 4. Currency Mix For Enlarged Group

Revenue by currency



Operating profit by currency



|             |     |
|-------------|-----|
| USD pegged  | 56% |
| CNY and HKD | 11% |
| EUR         | 6%  |
| GBP         | 17% |
| Other       | 10% |

2018 pro-forma: a 1 cent move in USD:

- £13.2m on revenue
- £5.0m on OP
- 0.4p on EPS

|                         |     |
|-------------------------|-----|
| USD pegged              | 70% |
| CNY and HKD             | 14% |
| EUR                     | 13% |
| Other (inc. GBP at -6%) | 3%  |

**KEY CURRENCY SENSITIVITY FOR INFORMA IS US DOLLAR**

## 5. Minimal Impact from IFRS 16 Lease Accounting

### Expected impact of IFRS 16 on 2019 Financials

#### Balance Sheet:

|                         |                  |
|-------------------------|------------------|
| Increase in Assets      | +£300m to +£320m |
| Increase in Liabilities | +£300m to +£320m |

#### Profit & Loss Account:

|                                        |                |
|----------------------------------------|----------------|
| Increase in Adjusted Operating Profit  | +£4m to +£6m   |
| Increase in Adjusted EBITDA            | +£35m to +£40m |
| Increase in Net Interest Charge        | +£11m to +£15m |
| Decrease in Adjusted Profit Before Tax | -£7m to -£9m   |
| Decrease in Adjusted EPS               | -0.4p to -0.6p |

**ONE-OFF ADJUSTMENT TO 2019 FINANCIALS WITH NO HISTORICAL RESTATEMENT**

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## Operating Synergies

Corporate

Management &amp; Support

Procurement

## Synergy Delivery On Track

2019  
in-year  
**£50m**2020  
run-rate  
**£60m**2021  
run-rate  
**£75m**\* One-off cost to achieve  
target of £100m

## Central Savings Benefit All Divisions

Informa Markets

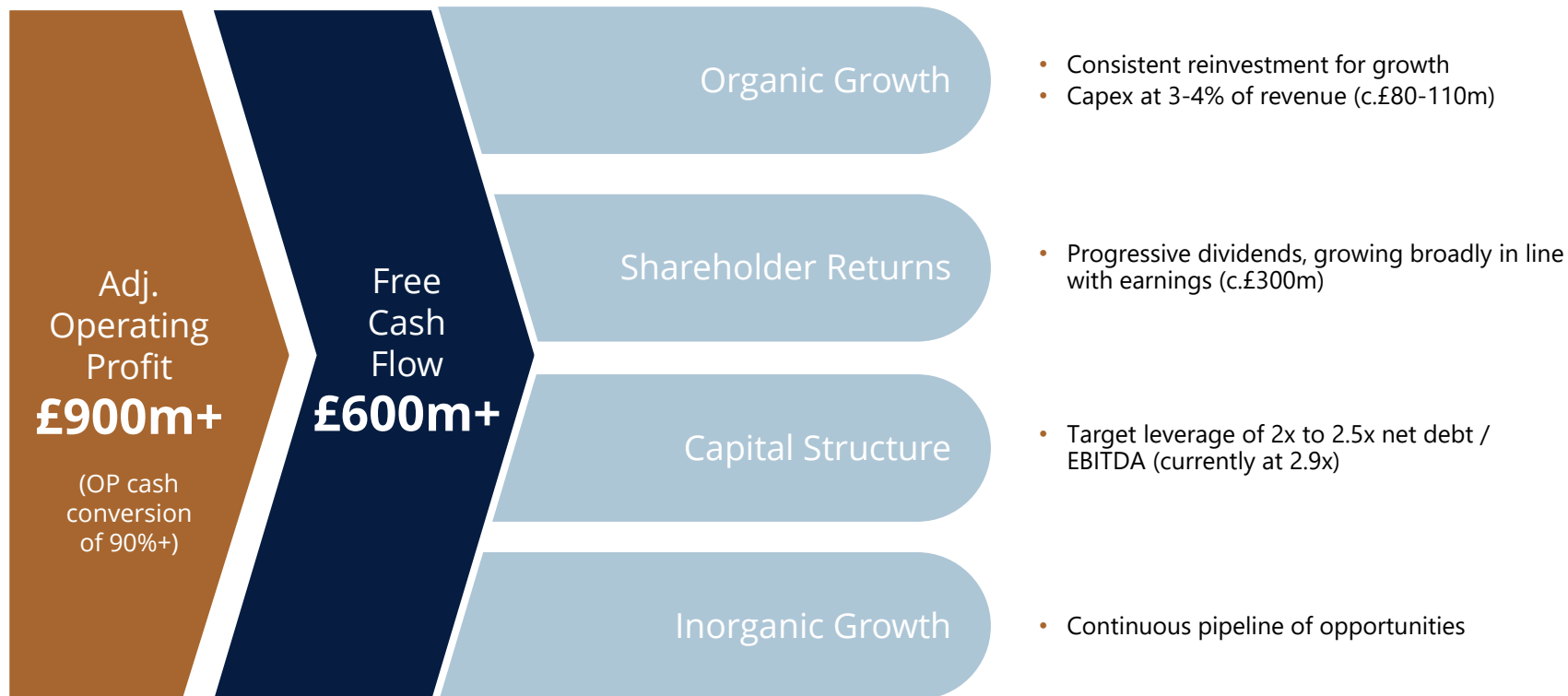
Informa Connect

Informa Tech

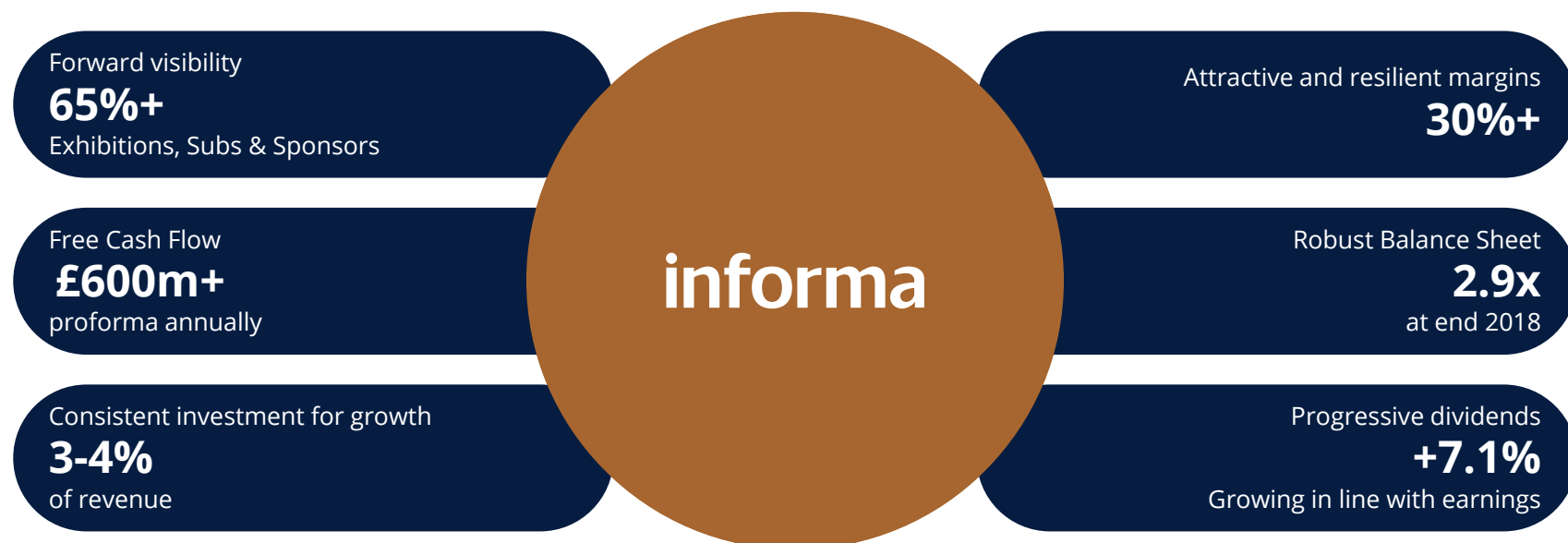
Informa Intelligence

Taylor &amp; Francis

## Capital Allocation Framework For Enlarged Group



## Visibility and Predictability



Stephen A. Carter

Group Chief Executive

# 2019 Performance & Growth



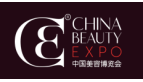
## The Knowledge & Information Economy



## Informa Group: Strengths & Opportunities

|               | Informa Markets<br>£1,360m                                                                                                                                         | Informa Connect<br>£215m                                                                                                                                                | Informa Tech<br>£225m                                                                                                                                                 | Informa Intelligence<br>£360m                                                                                                                             | Taylor & Francis<br>£530m                                                                                                                       |
|---------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|
| Strengths     | <ul style="list-style-type: none"> <li>Specialist B2B brands</li> <li>International reach</li> <li>Industry depth</li> </ul>                                       | <ul style="list-style-type: none"> <li>Specialist B2B brands</li> <li>Content expertise</li> <li>Audience reach</li> </ul>                                              | <ul style="list-style-type: none"> <li>Specialist B2B brands</li> <li>Market focus &amp; depth</li> <li>Audience reach</li> </ul>                                     | <ul style="list-style-type: none"> <li>Specialist B2B brands</li> <li>Specialist content/data</li> <li>Subscription renewals</li> </ul>                   | <ul style="list-style-type: none"> <li>Publishing brands</li> <li>Specialist content</li> <li>Operating efficiency</li> </ul>                   |
| Challenges    | <ul style="list-style-type: none"> <li>Reversing Fashion decline</li> <li>Complex business processes</li> <li>Local management versus central oversight</li> </ul> | <ul style="list-style-type: none"> <li>Lower forward visibility of revenue</li> <li>Customer retention</li> <li>Talent retention</li> </ul>                             | <ul style="list-style-type: none"> <li>Pace of change in Technology</li> <li>Competitive market</li> <li>Bringing together separate businesses</li> </ul>             | <ul style="list-style-type: none"> <li>Investment v Returns</li> <li>Moving up the value chain</li> <li>Price of assets in this market</li> </ul>         | <ul style="list-style-type: none"> <li>Changing customer demands</li> <li>Library budget constraints</li> <li>Open Access transition</li> </ul> |
| Opportunities | <ul style="list-style-type: none"> <li>Digital and Data services</li> <li>New lead generation products and services</li> <li>Fashion GAP</li> </ul>                | <ul style="list-style-type: none"> <li>Strengthen major brands in key verticals</li> <li>Digital, Media &amp; Training solutions</li> <li>Marketing Services</li> </ul> | <ul style="list-style-type: none"> <li>Customer relationships</li> <li>Cross-marketing across products and audiences</li> <li>Develop integrated solutions</li> </ul> | <ul style="list-style-type: none"> <li>Portfolio management</li> <li>New business pipeline and conversion</li> <li>Data and workflow solutions</li> </ul> | <ul style="list-style-type: none"> <li>Open Access expansion</li> <li>International sales</li> <li>Digital services</li> </ul>                  |

## Industry Specialisation: Informa Markets

| Key Verticals                              | Revenue | Key Brands                                                                                                                                                                                                                                                                                                                                             |
|--------------------------------------------|---------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Healthcare & Pharmaceuticals               | c£200m  |             |
| Infrastructure, Construction & Real Estate | c£140m  |             |
| Fashion & Apparel                          | c£130m  |             |
| Health & Nutrition                         | c£120m  |             |
| Manufacturing, Machinery & Equipment       | c£100m  |                                                                                                |
| Hospitality, Food & Beverage               | c£90m   |                                                                                             |
| Maritime, Transportation & Logistics       | c£85m   |     |
| Beauty & Aesthetics                        | c£80m   |     |

## Industry Specialisation: Informa Markets

| Vertical                                        | Selection of Top 30 Brands         | Fragmented Market | High Value Product | International Market | Structural Growth | Age |
|-------------------------------------------------|------------------------------------|-------------------|--------------------|----------------------|-------------------|-----|
| <b>Healthcare &amp; Pharmaceuticals</b>         | <b>CPH Worldwide</b>               | ✓✓                | ✓✓✓                | ✓✓✓                  | ✓✓✓               | 30+ |
| Healthcare & Pharmaceuticals                    | <i>Arab Health</i>                 | ✓✓✓               | ✓✓                 | ✓✓                   | ✓✓                | 40+ |
| Infrastructure, Construction & Real Estate      | <i>World of Concrete</i>           | ✓✓✓               | ✓✓                 | ✓✓                   | ✓✓                | 40+ |
| Fashion & Apparel                               | <i>Magic</i>                       | ✓✓✓               | ✓(✓)               | ✓✓                   | ✓                 | 80+ |
| <b>Health &amp; Nutrition</b>                   | <b>Natural Products Expo West</b>  | ✓✓✓               | ✓✓                 | ✓✓✓                  | ✓✓✓               | 30+ |
| Health & Nutrition                              | <i>SupplySide West</i>             | ✓✓✓               | ✓✓                 | ✓✓✓                  | ✓✓✓               | 20+ |
| Health & Nutrition                              | <i>Vitafoods Europe</i>            | ✓✓✓               | ✓✓                 | ✓✓✓                  | ✓✓✓               | 20+ |
| Manufacturing, Machinery & Equipment            | <i>MD &amp; M West</i>             | ✓✓✓               | ✓✓✓                | ✓✓                   | ✓✓✓               | 30+ |
| Hospitality, Food & Beverage                    | <i>Hotelex &amp; Expo Finefood</i> | ✓✓                | ✓                  | ✓✓                   | ✓✓                | 20+ |
| <b>Maritime, Transportation &amp; Logistics</b> | <b>Fort Lauderdale Boat Show</b>   | ✓✓                | ✓✓✓                | ✓✓✓                  | ✓✓                | 60+ |
| Maritime, Transportation & Logistics            | <i>Monaco Yacht show</i>           | ✓✓                | ✓✓✓                | ✓✓✓                  | ✓✓                | 20+ |
| <b>Beauty &amp; Aesthetics</b>                  | <b>Cosmoprof Asia</b>              | ✓✓✓               | ✓✓                 | ✓✓                   | ✓✓✓               | 20+ |
| Beauty & Aesthetics                             | <i>China Beauty</i>                | ✓✓✓               | ✓✓                 | ✓✓                   | ✓✓✓               | 20+ |
| Media & Entertainment                           | <i>Licensing Expo</i>              | ✓✓                | ✓✓                 | ✓✓✓                  | ✓✓                | 30+ |
| Design & Furniture                              | <i>Furniture China</i>             | ✓✓✓               | ✓✓                 | ✓✓                   | ✓✓                | 20+ |

**TOP 30 BRANDS ALL GENERATE OVER £10M REVENUE, ACCOUNTING FOR c.50% INFORMA MARKETS**

AIP

## Fashion GAP on Track



### Leadership

Appointment of new Managing Director (Mark Temple-Smith) and senior management team, including CCO, CMO and Strategy Director



### Venues & Scheduling

Focus on scheduling to benefit customers. Launch of One-Magic campaign and return to single venue in Las Vegas from August



### Brand Simplification

Review of brand architecture and portfolio simplification



### Operational Fitness

Investment in data management, sales and marketing, customer services and price



### Industry Relations

Investment in the show experience and overall market proposition

## AIP

## Twenty Questions on Fashion

- 1 Structural or cyclical?
- 2 What did Fashion decline in 2018?
- 3 What do you expect Fashion to do in 2019?
- 4 Which segments of the show are doing better/worse?
- 5 Is your attendee base shrinking?
- 6 Who is the competition?
- 7 Are you affected by China / US trade tensions?
- 8 Can the business ever grow again?
- 9 Does direct to consumer remove the need for an exhibition?
- 10 Do online retailers attend the show?
- 11 Is £10m investment enough? How is it being spent?
- 12 Are you changing the management structure?
- 13 How poor is morale and how high is staff turnover?
- 14 What were the key mistakes in the past?
- 15 How much flexibility do you have on dates/venues?
- 16 Why will moving Magic to one venue make any difference?
- 17 How did the business become so disconnected from the industry?
- 18 How long will it take to see improvements?
- 19 Are there opportunities to launch new shows?
- 20 Are there potential extensions in digital or other products and services?

## AIP

## Twenty Questions on Fashion

- 1 Structural or cyclical?
- 2 What did Fashion decline in 2018?
- 3 What do you expect Fashion to do in 2019?
- 4 Which segments of the show are doing better/worse?
- 5 Is your attendee base shrinking?
- 6 Who is the competition?
- 7 Are you affected by China / US trade tensions?
- 8 Can the business ever grow again?
- 9 Does direct to consumer remove the need for an exhibition?
- 10 Do online retailers attend the show?
- 11 Is £10m investment enough? How is it being spent?
- 12 Are you changing the management structure?
- 13 How poor is morale and how high is staff turnover?
- 14 What were the key mistakes in the past?
- 15 How much flexibility do you have on dates/venues?
- 16 Why will moving Magic to one venue make any difference?
- 17 How did the business become so disconnected from the industry?
- 18 How long will it take to see improvements?
- 19 Are there opportunities to launch new shows?
- 20 Are there potential extensions in digital or other products and services?

## Informa Markets: Industry Specialisation

### Health & Nutrition

- B2B brands across the supply chain from ingredients to finished goods
- International reach in US, Europe, Asia
- Data, Media, Events, Content, Marketing Services

**SupplySide**  
WEST

**Fi** Food ingredients  
Global

**Vitafoods**  
Europe

**V**

**Natural**  
Products  
EXPO WEST

### Infrastructure, Construction & Real Estate

- B2B brands across the supply chain from materials to surfaces, finishing, construction, housing and real estate
- International reach in North America, Latam and Middle East
- Data, Media, Events, Content and Marketing Services

**WORLD OF**  
CONCRETE

**CONCRETE** SHOW

**CITYSCAPE**  
GLOBAL

**INTERNATIONAL**  
ROOFING  
EXPO

### Aviation & Aerospace

- B2B brands across the supply chain from Aerospace to Air Transport, Space, MRO and Business Aviation
- International reach in US, Europe, Asia & Australia
- Data, Intelligence, Analysis, Forecasts and Events

**AVIATION**  
WEEK  
NETWORK

**AVIATION WEEK**  
**MRO**  
AMERICAS

**R**  
outes

**CAPA**  
CENTRE FOR AVIATION

### Maritime, Transportation & Logistics

- B2B brands across the supply chain from purchasers, charterers, owners, brokers and suppliers across superyachts, yachts, cruise ships and boats
- International reach in US and Europe
- Events, Media, Content, Marketing Services

**mys**  
MONACO  
YACHT SHOW

**SeatradeCruiseGlobal**

**FL** FORT LAUDERDALE  
INTERNATIONAL  
BOAT SHOW

**MIAMI**  
YACHT SHOW

**DEPTH AND BREADTH IN SPECIALIST MARKETS**

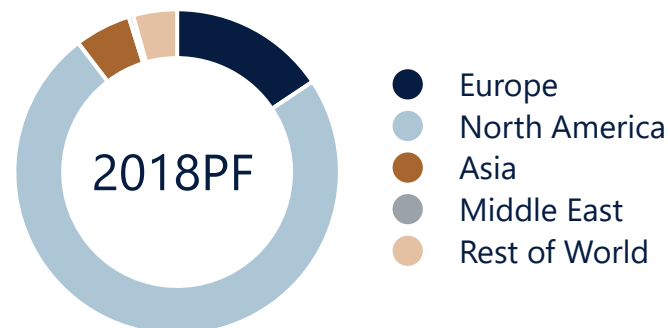
## Informa Tech: Dedicated Industry Specialisation

### A new market-based business

- Portfolio of more than 100 leading B2B Tech brands
- Data, Research, Media, Training and Events
- Organised and operating around customers in the Technology industry
- Comprised of UBM Tech + K&N TMT + Ovum



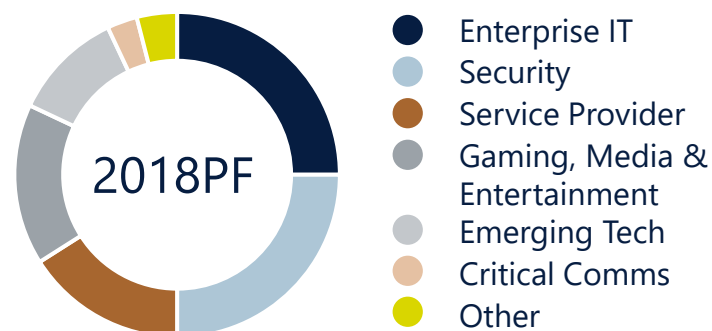
### Revenue by region



### Revenue by type



### Revenue by tech sub-vertical



INFORMING, EDUCATING & CONNECTING SPECIALIST TECHNOLOGY COMMUNITIES

AIP

## Building Revenue Strength

### 6-Step Revenue Growth Plan Underway



REVENUE OPPORTUNITIES FROM INTERNATIONAL REACH & DEPTH IN SPECIALIST MARKETS

AIP

## Progressive Portfolio Management



### Ambition

Increase the focus on core verticals, where we have strong brands and market positions, and higher quality sources of revenue



### Progress

Sale of Life Sciences Media Brands Portfolio for \$100m+, reducing exposure to advertising and media



### Review

Ongoing review of *IGM* and *Agribusiness* portfolio, amongst others



### Potential

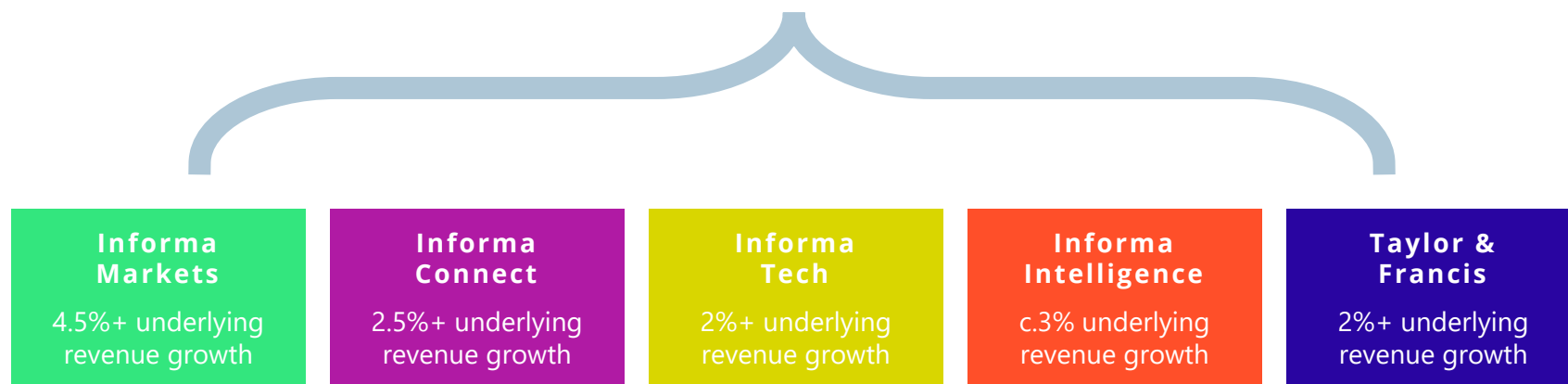
Beyond the Life Sciences Portfolio, annual revenue of businesses potentially within scope of PPM is around £120m

**FOCUS ON CORE VERTICALS AND HIGH QUALITY REVENUE STREAMS**

## 2019 Growth Outlook



## 2019 Performance & Growth



**2019 INFORMA GROUP UNDERLYING REVENUE GROWTH 3.5%+**

## 2019 Informa Capital Markets Day



# Appendices

| 12 Month Pro-Forma Financials<br>(ex Life Sciences Media Brands Portfolio) | 2018<br>£m     | 2017<br>£m     | Reported<br>% |
|----------------------------------------------------------------------------|----------------|----------------|---------------|
| <b>Revenue</b>                                                             |                |                |               |
| Informa Markets                                                            | 1,356.4        | 1,349.9        | 0.5           |
| Informa Connect                                                            | 214.9          | 236.6          | (9.2)         |
| Informa Tech                                                               | 225.8          | 224.8          | 0.4           |
| Informa Intelligence                                                       | 359.0          | 357.5          | 0.4           |
| Taylor & Francis                                                           | 533.2          | 530.0          | 0.6           |
| <b>Group</b>                                                               | <b>2,689.3</b> | <b>2,698.9</b> | <b>(0.4)</b>  |
| <b>Adjusted Operating Profit</b>                                           |                |                |               |
| Informa Markets                                                            | 426.9          | 443.0          | (3.6)         |
| Informa Connect                                                            | 30.7           | 36.2           | (15.2)        |
| Informa Tech                                                               | 56.9           | 53.9           | 5.6           |
| Informa Intelligence                                                       | 91.2           | 88.9           | 2.6           |
| Taylor & Francis                                                           | 197.3          | 204.0          | (3.3)         |
| <b>Group</b>                                                               | <b>803.0</b>   | <b>826.0</b>   | <b>(2.8)</b>  |
| <b>Operating Margins</b>                                                   |                |                |               |
| Informa Markets                                                            | 31.5           | 32.8           |               |
| Informa Connect                                                            | 14.3           | 15.3           |               |
| Informa Tech                                                               | 25.2           | 24.0           |               |
| Informa Intelligence                                                       | 25.4           | 24.9           |               |
| Taylor & Francis                                                           | 37.0           | 38.5           |               |
| <b>Group</b>                                                               | <b>29.9</b>    | <b>30.6</b>    |               |

**Informa Markets**

- Addition of UBM portfolio
- 2019 target of 4.5%+ ULG

**Informa Intelligence**

- Ovum moved to Tech, UBM portfolio additions
- 2019 target of c.3% ULG

**Informa Connect**

- TMT moved to Tech, UBM portfolio additions
- 2019 target of 2.5%+ ULG

**Informa Tech**

- UBM Tech + Ovum + K&N TMT
- 2019 target of 2%+ ULG

**Taylor & Francis**

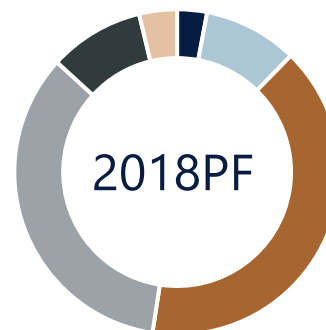
- No portfolio changes
- 2019 target of 2%+ ULG

## Informa Markets

### Key Brands



### Revenue by region



- UK
- Continental Europe
- North America
- Asia
- Middle East
- Rest of World

### Revenue by type



- Exhibitor
- Marketing Services
- Sponsorship
- Attendee
- Other

### Revenue by vertical



- Healthcare & Pharma
- Infrastructure, Construction & Building
- Fashion & Apparel
- Health & Nutrition
- Manufacturing, Machinery & Equipment
- Hospitality, Food & Beverage
- Maritime, Transport & Logistics
- Beauty & Aesthetics
- Jewellery
- Other

ATTRACTIVE GROWTH AHEAD OF THE WIDER EXHIBITIONS MARKET

## Informa Connect

### Key Brands

**TMRE**

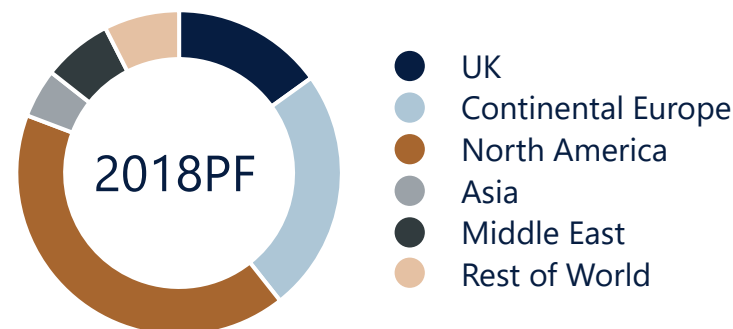
13<sup>TH</sup> ANNUAL INTERNATIONAL PARTNERING CONFERENCE  
**BIO-EUROPE SPRING®**

**FINOVATESPRING**

**SuperReturn  
International**

**FundForum  
International**

### Revenue by region



### Revenue by type



### Revenue by vertical



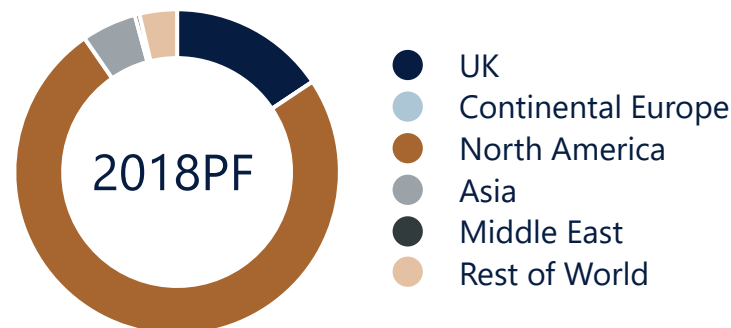
**FOCUSED PORTFOLIO ORGANISED AROUND CORE VERTICALS**

## Informa Tech

### Key Brands



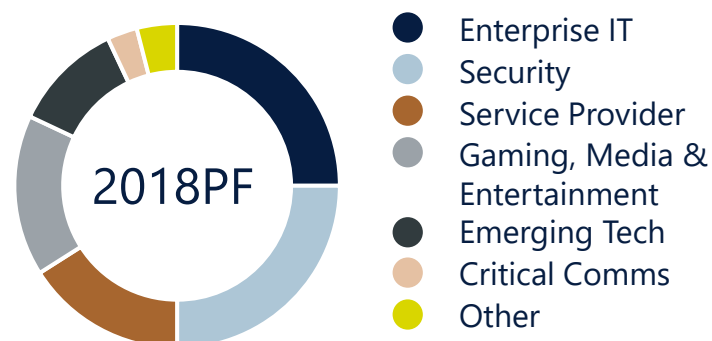
### Revenue by region



### Revenue by type



### Revenue by tech sub-vertical



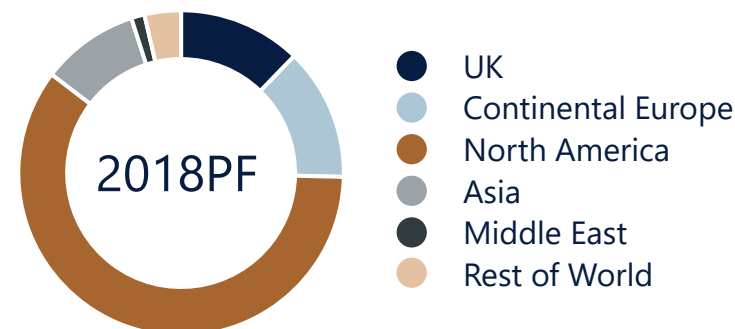
INFORMING, EDUCATING & CONNECTING SPECIALIST TECHNOLOGY COMMUNITIES

## Informa Intelligence

### Key Brands



### Revenue by region



### Revenue by type



### Revenue by vertical



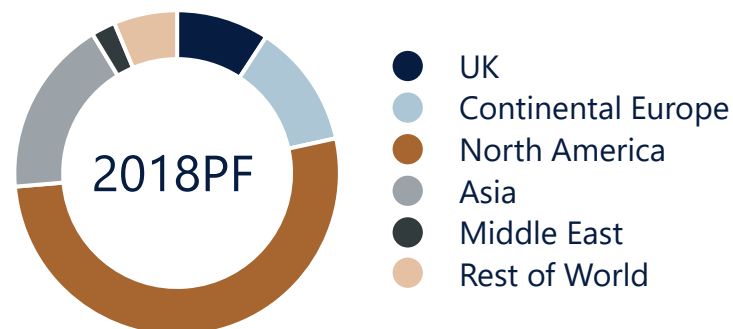
**SPECIALIST B2B DATA & INFORMATION**

## Taylor & Francis

### Key Brands



### Revenue by region



### Revenue by type



### Revenue by vertical



**RESILIENT GROWTH & UNIQUE CONTENT**

## Informa Markets: Biennial Impact

|                      | H1    | H2    | FY     | Key Biennial Brands                                                                                      |
|----------------------|-------|-------|--------|----------------------------------------------------------------------------------------------------------|
| Even years (2018)    |       |       |        |                                                                                                          |
| Revenue              | c.65% | c.35% | c.£75m | Food Hotel Asia,<br>Health Ingredients Europe,<br>International Powder Bulk,<br>Offshore South East Asia |
| Adj Operating Margin | <30%  | >30%  | c.30%  |                                                                                                          |
| Odd years (2019)     |       |       |        |                                                                                                          |
| Revenue              | c.40% | c.60% | c.£95m | Food Ingredients Europe,<br>Marintec China, HOFEX,<br>Food Hotel Indonesia                               |
| Adj Operating Margin | <40%  | >40%  | c.40%  |                                                                                                          |

NB Underlying growth calculations include the like-for-like growth of biennial events versus their previous edition

**HIGHER BIENNIAL REVENUE AND PROFITABILITY IN ODD YEARS**

## Tax Summary

|                                            | 2018<br>£m | Tax<br>£m      | ETR<br>% |
|--------------------------------------------|------------|----------------|----------|
| <b>Reported Profit Before Tax</b>          | 282.1      | <b>(60.5)</b>  | 21.4     |
| Adjusted for:                              |            |                |          |
| Amortisation and impairment                | 253.4      | <b>(42.2)</b>  |          |
| Acquisition and integration costs          | 88.9       | <b>(9.6)</b>   |          |
| Restructure and reorganisation costs       | 13.1       | <b>(2.9)</b>   |          |
| Re-measurement of contingent consideration | (0.1)      | -              |          |
| UAE VAT charge                             | 9.1        | -              |          |
| GMP equalisation charge                    | 4.5        | <b>(0.8)</b>   |          |
| Profit on disposal of businesses           | (1.1)      | -              |          |
| Net finance costs                          | (0.2)      | <b>(0.2)</b>   |          |
| <b>Adjusted Profit before Tax</b>          | 649.7      | <b>(116.2)</b> | 17.9     |

## Operating Cash Flow Summary

|                                                       | 2018<br>£m    | 2017<br>£m |
|-------------------------------------------------------|---------------|------------|
| <b>Adjusted operating profit</b>                      | <b>732.1</b>  | 544.9      |
| Depreciation of property and equipment                | <b>13.1</b>   | 9.2        |
| Software and product development amortisation         | <b>42.5</b>   | 24.8       |
| Share-based payments                                  | <b>8.1</b>    | 5.4        |
| Pension curtailment gain                              | <b>(0.8)</b>  | -          |
| Adjusted share of joint venture and associate results | <b>(1.0)</b>  | -          |
| <b>Adjusted EBITDA</b>                                | <b>794.0</b>  | 584.3      |
| Net capital expenditure                               | <b>(59.4)</b> | (79.0)     |
| Working capital movement                              | <b>(62.3)</b> | (10.5)     |
| Pension deficit contribution                          | <b>(4.4)</b>  | -          |
| <b>Operating cash flow</b>                            | <b>667.9</b>  | 494.8      |
| <b>Adjusted cash conversion</b>                       | <b>91%</b>    | 91%        |
| Restructuring and reorganisation                      | <b>(18.1)</b> | (8.6)      |
| Net interest                                          | <b>(64.2)</b> | (51.8)     |
| Taxation                                              | <b>(82.4)</b> | (33.5)     |
| <b>Free cash flow</b>                                 | <b>503.2</b>  | 400.9      |

## Other Adjusting Items

|                                              | 2018<br>£m   | 2017<br>£m   |
|----------------------------------------------|--------------|--------------|
| Intangible asset amortisation and impairment | 253.4        | 163.4        |
| Acquisition and integration costs            | 88.9         | 24.0         |
| Restructure and reorganisation costs         | 13.1         | 12.9         |
| Remeasure of contingent consideration        | (0.1)        | (0.1)        |
| UAE VAT charge                               | 9.1          | -            |
| GMP equalisation charge                      | 4.5          | -            |
| <b>Adjusting items in operating profit</b>   | <b>368.9</b> | <b>200.2</b> |
| (Profit)/Loss on disposal                    | (1.1)        | 17.4         |
| Net finance costs                            | (0.2)        | -            |
| <b>Adjusting items in profit before tax</b>  | <b>367.6</b> | <b>217.6</b> |

## Currency Sensitivity

| Major Currencies | Average Rates |      | Closing Rates |      |
|------------------|---------------|------|---------------|------|
|                  | 2018          | 2017 | 2018          | 2017 |
| USD              | 1.33          | 1.29 | 1.27          | 1.35 |

**On a proforma basis (including a full year of UBM), the impact of a 1 cent movement in the USD in 2018:**

|                                     |      |
|-------------------------------------|------|
| Revenue                             | £13m |
| Adjusted Operating Profit           | £5m  |
| Adjusted Diluted Earnings Per Share | 0.4p |

## Balance Sheet Summary

|                                                | 2018<br>£m   | 2017<br>£m   |
|------------------------------------------------|--------------|--------------|
| Intangibles and goodwill                       | 10,119       | 4,310        |
| Fixed assets                                   | 70           | 32           |
| Other non-current assets                       | 57           | 14           |
| Current assets (excluding cash)                | 549          | 406          |
| Deferred income                                | (701)        | (463)        |
| Other current liabilities (excluding debt)     | (629)        | (352)        |
| Net debt                                       | (2,682)      | (1,373)      |
| Other non-current liabilities (excluding debt) | (723)        | (345)        |
| <b>Net Assets</b>                              | <b>6,060</b> | <b>2,229</b> |

## Sponsored ADR Programme

### Informa ADRs trade on the US over-the-counter (OTC) market

|                 |                           |
|-----------------|---------------------------|
| Symbol          | IFJPY                     |
| ISIN            | US45672B305               |
| Ratio           | 1 ADR : 2 ORD             |
| Effective date  | 1 <sup>st</sup> July 2013 |
| Underlying ISIN | JE00B3WJHK45              |
| Depository Bank | BNY Mellon                |

### For any questions relating to Informa ADRs, please contact BNY Mellon

Damon Rowan

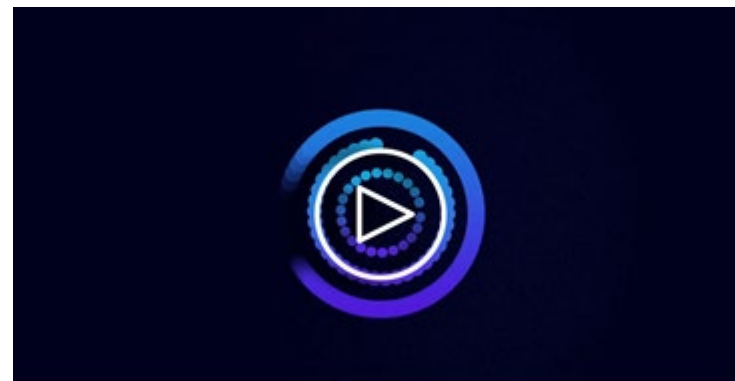
Tel: +44 20 7163 7511

E-mail: [damon.rowan@bnymellon.com](mailto:damon.rowan@bnymellon.com)

## New Informa Brands



See more at <https://informa.webdamdb.com/bp/#/pages/45415>



**informa**

**Thank you**

[www.informa.com](http://www.informa.com)

